Honorable Mayor and Board of Aldermen:

I am pleased to present to you the Annual Report 2020 for the City of Brentwood, which contains a summary of the many accomplishments of each of our City departments during an unprecedented year, from January 1, 2020 through December 31, 2020. These accomplishments are a testament to the commitment of staff and the City’s boards, committees and commissions under the guidance of the Mayor and Board of Aldermen.

Chapter 115, Article II. - The Annual Report:
The City Clerk/Administrator shall prepare and present to the Mayor and Board of Aldermen an annual report of the City’s affairs, including in such report a summary of reports of department heads and such other reports as the Mayor and Board of Aldermen may require. The audited financial statements shall be presented to the Board of Aldermen on or before the sixtieth (60th) day after the close of the fiscal year. This report provides an overview of City department activities for the referenced time period. Department functions and goals are also included.

I welcome any comments or questions regarding the information included in this report.

Sincerely,
Bola Akande
City Clerk/Administrator

City of Brentwood Governance

The City of Brentwood was established on December 15, 1919. The City operates with a City Administrator form of government. A Mayor and an eight-member Board of Aldermen serve as the city’s legislative body. Each of the four City Wards elects two alderpersons to serve two-year staggered terms. The Mayor appoints alderpersons and/or citizens to serve on various boards and commissions.

The City of Brentwood has approximately 111 full-time and 65 part-time/seasonal employees. City departments oversee various facets of community life, including economic development, planning and development, parks and recreation, public works and public safety.
City of Brentwood Elected Officials 2020

Mayor
David Dimmitt

Ward 1
Alderwoman
Nancy Parker Tice

Ward 1
Alderman
David Plufka

Ward 2
Alderwoman
Sunny Sims

Ward 2
Alderman
Brandon Wegge

Municipal Judge
Patrick Dignam

Ward 3
Alderman
Jeff Gould

Ward 3
Alderman
Steve Lochmoeller

Ward 4
Alderman
Pat Ebeling

Ward 4
Alderman
Kathy O’Neill

City of Brentwood Key Personnel 2020

Bola Akande, City Clerk/Administrator
Eric Gruenenfelder, Director of Parks and Recreation
Dan Gummersheimer, Director of Public Works/City Engineer
Lisa Koerkenmeier, Assistant City Administrator/Director of Planning & Development
Jason Kotz, Human Resources Manager
Terry Kurten, Fire Chief
Janet Levy, Communications Manager
Christine Schwartz, Court Administrator
Karen Shaw, Finance Director
Joseph L. Spiess, Jr., Police Chief

Kevin O’Keefe, City Attorney
Mike Shelton, Prosecuting Attorney
Michael Daming, Provisional Judge
Bryan Kaemmerer, Public Defender
About the City of Brentwood

The City of Brentwood, Missouri is a growing community of 8,000 residents, boasting a unique blend of quality residential neighborhoods and one of the most thriving business districts in the St. Louis metropolitan area. Located within minutes of downtown St. Louis, Brentwood is known as the “City of Warmth” because of its small-town charm and friendly atmosphere.

This city of just two square miles offers so much: high-quality housing; beautiful neighborhoods; ample parks and walking trails; top-notch city services; a vibrant business community; premium lodging, retail and dining opportunities; an exceptional school district; and a state-of-the-art Recreation Complex with meeting rooms, an indoor ice rink, sports leagues, and fitness and educational activities for all ages.

Nestled in the heart of St. Louis County, Brentwood’s living options include single-family homes, condominium developments, and apartments. The city is home to a wide array of businesses, from one-person shops to large retailers including Target and Whole Foods.

In a 2019 Niche.com ranking of the best places to live in Missouri, Brentwood was ranked number 3. Niche.com rates locations’ overall quality using several key factors, including crime rates, quality of schools, housing trends, employment statistics, and access to amenities. In 2016, U.S. News & World Report selected Brentwood High School as one of the Best High Schools in the country. The Missouri Department of Elementary and Secondary Education named Brentwood’s Mark Twain Elementary as a 2017 Gold Star School.

Brentwood is an outstanding community in which to live, work, shop and play.

History of Brentwood

The City of Brentwood celebrated its Centennial in 2019. Brentwood’s rich history stretches back more than 200 years. In 1804, Louis J. Bompart arrived in the area and purchased 1,600 acres of land. Later, the Marshall family acquired property just west of that, and the Gay family bought land to the north – together completing the boundaries of what is now the City of Brentwood.

Thomas Madden arrived in the early 1870s, purchasing 100 acres within the existing boundaries to establish his farm. The area continued to grow, attracting new families to the settlement. Madden was recognized as the entrepreneur of the community as he operated a rock quarry, tavern, barbershop, grocery store and blacksmith shop. His well-known presence in the town led to its original name, Maddenville.

Maddenville served as one of the original stops along the “Manchester Trail,” a westward route regularly traveled by prairie schooners and mail coaches in the late 1800s. While some of these travelers stayed in town for a short rest between stops, others chose to remain. The community continued to prosper, especially with the advent of rail service via the Missouri Pacific and the invention of the automobile.

In 1919, Maddenville residents discovered that neighboring Maplewood was preparing to annex their town. To avoid annexation and maintain a separate identity, residents officially incorporated as a village on December 15, 1919—ultimately changing the name from Maddenville to Brentwood.
Ward Map
Boards, Commissions and Committees

**Mayor and Board of Aldermen**
At the first meeting of the Board of Aldermen after each annual election, the Mayor appoints the Chairs and members of all standing committees based on advice and consent from the Board of Aldermen members. Only members of the Board of Aldermen are eligible to serve on the following standing committees: Public Safety, Public Works, and Ways and Means. The number of members on each committee is determined by the Mayor and Board of Aldermen at the time of appointment. Members of the Board of Aldermen and any resident of the City of Brentwood who is a qualified voter under the laws and Constitution of this State and this City can serve on all other standing committees.

**Public Safety Committee**
Established to review all ordinances and have legislative oversight relating to the Police Department, Fire Department, public safety and fire safety.

**Public Works Committee**
Established to have legislative oversight over all matters relating to sewers and sewage disposal, streets, sidewalks, parks and recreation, planning, zoning and development.

**Sustainability Commission**
Established to foster policies and programs that will create energy conservation, environmental improvement and sustainability of resources in the City of Brentwood.

**Ways and Means Committee**
Established to review all ordinances relating to licenses and occupational regulations in addition to legislative oversight over City financial affairs.

**Architectural Review Board**
Established to review applications for residential building permits and those applications directed by the Planning and Development Department or the Planning and Zoning Commission, to ensure compliance with architectural standards and compatibility of design with existing structures in the City.

**Board of Adjustment**
Established to hear and decide appeals and requests for variances from the floodplain management requirements. When an application is denied by the Floodplain Administrator, the applicant may apply for a floodplain development permit or variance directly to the Appeal Board.

**Planning & Zoning Commission**
Established to advise the Board of Aldermen on how best to preserve and protect the existing residential and business community and provide for, plan, guide and direct the development, redevelopment and growth of the City.

**Police and Firefighters’ Pension Trust**
Established to supplement income for Brentwood police and firefighters upon retirement from the City. The City of Brentwood Police and Firefighters’ Pension Trust’s Board of Trustees consists of the Mayor, Aldermen, City Treasurer, Brentwood Police Chief, Brentwood Fire Chief, a firefighter and a police officer. The Board of Trustees administers the plan and is responsible for the investment of assets funding the plan.
City of Brentwood Goals and Objectives

>> Provide leadership.
>> Treat City employees with respect, recognize their special talents and training, and listen to their advice.
>> Continue to be proactive in economic development and focus on how to continue to have a vibrant commercial and industrial sector.
>> Recognize that high quality City services are to a large extent dependent on a strong business community.
>> Provide and further enhance a strong economic base by encouraging revenue-producing, high quality, “clean” retail, commercial and industrial development that is compatible with an atmosphere of a community of homes.
>> Provide the highest quality municipal services, consistent with the resources available to us.
>> Allocate such resources fairly to meet the needs of the community as a whole, while recognizing the needs of various segments within the City.
>> Deliver a pleasing community atmosphere and a level of maintenance of public streets, public rights-of-way and other public facilities that is consistent with the level of maintenance our citizens provide to their private property.
>> Recognize and promote individual property rights while ensuring that the rights of others are not infringed upon.
>> Offer quality parks, recreation opportunities, library and other information services, and senior and youth programs to our citizens.
>> Promote a positive community spirit and pride in the community.
>> Provide quality control systems for the efficient movement of traffic.
>> Provide for the alternative transportation needs of all segments of the community.
>> Assume that residents will be safe in their homes and neighborhoods.
>> Prepare for disasters and provide for the protection of life and property in such event.
>> Protect, maintain and enhance the City’s public infrastructure.
>> Anticipate the long-term needs of the infrastructure and take prudent steps to provide for those needs.
>> Provide high quality public safety for all the citizens of Brentwood and our guests.

Sustainability: St. Louis Green Cities Challenge

The St. Louis Green Business Challenge is a Missouri Botanical Garden program that works to advance sustainability as a business solution. The City of Brentwood, participating for the first time, was one of nine municipalities recognized in the Green Cities Challenge component of this program in 2020. Green Cities Challenge participants address sustainability within the range of operational requirements unique to local governments. Some of Brentwood’s 2020 sustainability accomplishments include:

- Planted 118 trees to help rebuild urban forest
- Hosted four paper shredding events and four electronics recycling drives
- Adopted 2018 International Code Council codes
- Completed sports courts project with remote-controlled LED lights
- Continued a woodland restoration project, eradicating invasive exotic plant species
- Installed two Electric Vehicle Charging Stations at Recreation Complex
- Installed three solar-powered streetlights and two solar-powered, radar-enabled speed limit signs
- Brentwood Bound, the City’s major flood mitigation project, will remove structures in the floodway that have been subject to repetitive flood damage; 12 flood-prone structures have been demolished and floodplain restoration is underway
Department Overview

ADMINISTRATION
The Administration Department works directly with the Mayor and the Board of Aldermen and is responsible for general superintending control, administration and management of the City on a day-to-day basis. This office includes the divisions of Communication, Finance, Human Resources, and Information Technology. The Communication division is responsible for external and internal communication; media relations; management of City communication channels including the website, newsletters and social media; event marketing and support; customer service and community engagement. The Finance division is responsible for coordinating and monitoring all fiscal matters including purchasing; collecting revenues and paying expenditures; analyzing and monitoring City’s investments; developing annual operating budget; providing elected officials and City Administrator with financial forecasts and advice regarding City’s financial affairs; coordinating efforts with public accountants to accomplish an annual certified audit of the City’s operation; overseeing all accounts receivable. The Human Resources division is responsible for all aspects of the employee populace from prior to hire to post departure including recruitment, onboarding, employee discipline, annual reviews, benefits administration, workers compensation, employee file maintenance, compensation administration, training, government reporting, employee relations, labor relations, and employee engagement. The Information Technology division maintains and supports all technology and computer hardware, software and related initiatives.

FIRE DEPARTMENT
The Fire Department has served the City of Brentwood and surrounding communities since 1935. The Fire Department’s objectives are to save lives, including utilizing Emergency Medical Services (EMS), and minimize property damage. The department conducts in-service fire inspections for all commercial businesses and large condominium and apartment properties within the City of Brentwood.

JUDICIAL DEPARTMENT/MUNICIPAL DIVISION COURT
The Municipal Division Court of the City of Brentwood is the judicial branch of the city government and is a Division of the 21st Judicial Circuit Court of the State of Missouri. The Municipal Judge and Clerk of the Court (Court Administrator) are empowered to collect court fines and costs, take oaths, sign and issue subpoenas, establish and operate the Traffic Violations Bureau, and perform all other duties provided for by the Municipal Code, ordinance and state law. The Court prepares, maintains, and safeguards records, reports and documents relating to Court activities in the required manner and within time frames established by law.

PARKS & RECREATION
The Parks and Recreation Department is responsible for the development and administration of a comprehensive parks and recreation system. Primary responsibilities involve managing the parks, trails, ice rink and Community Center. The department is also responsible for park and facility maintenance; program development, implementation and evaluation; management of the City’s urban forest; operation of the MAGIC Bus; establishment of policies and procedures; capital improvement plan, budget development and administration. Parks and Recreation strives to offer quality spaces and programs, both indoors and outdoors, which provide residents and visitors the opportunity to enhance their lives through rest, relaxation and recreation. Quality parks and access to recreation facilities improve property values, provide citizens the opportunity to come together socially and are a great source of pride for the community.

PLANNING & DEVELOPMENT
The Planning and Development Department serves the citizens of Brentwood through traditional planning and economic development, as well as zoning and land use administration, code enforcement, building permit and business license functions. The department is responsible for monitoring new construction as well as inspecting existing housing to ensure code compliance. Building codes are listed in chapter 500 of the Brentwood City Code. Land use is determined by the regulations covered in Chapter 400 of the Brentwood City Code.

POLICE DEPARTMENT
The Police Department is responsible for basic public services, community safety, education, and awareness. The department includes the divisions of Operational Support and Detective Bureau.

PUBLIC WORKS
The Public Works Department is responsible for fleet maintenance including police and MAGIC Bus; street maintenance for over 44 lane miles; sewer lateral program; sign maintenance and compliance; snow plowing and salting streets; trash, recycling, yard waste and household item collection service; building maintenance; construction; event logistics; equipment maintenance; emergency response for storms, floods and traffic hazards.
Organizational Structure

Ballot Issue: Proposition 1 - Use Tax

On November 3, 2020, Brentwood voters passed Proposition 1, the city’s use tax proposal, with 52.68% voter approval. The use tax will help ensure the City can continue to provide the quality services Brentwood residents value.

This proposal will not increase or change the local sales tax rate. The state of Missouri already collects the state use tax. This proposal simply adds the local portion. As more and more retail sales shift to out-of-state purchases, the use tax will help maintain the current level of city revenue. The use tax will provide revenue for city services without increasing Brentwood’s local sales or property tax.
ADMINISTRATION

MISSION: To provide leadership, management, financial planning, information and policy implementation to elected officials so they have confidence in our financial stewardship and can make informed decisions; maintain a fiscally sound organization that conforms to legal requirements and to generally accepted financial management principles; support City departments so they can efficiently and effectively deliver services. Services include communication, human resources, information technology, debt management and capital financing, advisory support, accounting and financial reporting, procurement of materials and services, treasury services, risk and inventory management, tax and licensing, acquisition and management of real property, and support of citizens so they can live, work and play in a progressive community known as the “City of Warmth” for its small-town charm, sense of community, low property taxes, high quality services, and high quality of life.

Key Accomplishments

ADMINISTRATION
• Continued to monitor and report on all legislative initiatives at the State and Federal level.
• Processed 39 Freedom of Information Act requests.
• Continued to oversee and develop strategy for implementation of the Brentwood Bound projects.

FINANCE
• Prepared the Fiscal Year 2021 Budget and reformatted document.
• Completed annual capital asset inventory process; brought all inventory and depreciation schedules in-house.
• Completed monthly financial reports.
• Completed timely publication of the semi-annual statements per RSMo § 79.160.
• Completed timely publication of Municipal Court and Revenues per RSMo § 479.359, 360, 362.
• Fully implemented new Financial Software Accounting System.

HUMAN RESOURCES
• Managed recruitment and onboarding for all new hires.
• Managed simultaneous hiring process for Police and Fire Departments, resulting in hiring of City’s first female firefighter plus two minority police officers.
• Created digital new hire packet.
• Successfully obtained wellness grant of over $5,000.
• Continued to oversee City’s benefits program and implement strategies to lower insurance premiums.
• Completed additional review and implementation of changes to personnel handbook.
• Oversaw, with support of City’s personnel attorney, application of legally defensible employee relations.
• Oversaw RFQ bidding process for compensation survey.
• Oversaw RFQ bidding process for insurance consultant.
• Oversaw and coordinated City’s response to COVID-19 related to personnel and safety.
• Oversaw submittal of CARES Act reimbursement funds of $550,000+.

Performance Measures

<table>
<thead>
<tr>
<th>Administration</th>
<th>2019 (Actual)</th>
<th>2020 (Actual)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Visits to City website</td>
<td>284,027</td>
<td>230,826</td>
<td>250,000</td>
</tr>
<tr>
<td>Annual training hours per department employee</td>
<td>48.25</td>
<td>48.25</td>
<td>51.15</td>
</tr>
<tr>
<td>Employees without an on-the-job injury</td>
<td>91.1%</td>
<td>91.1%</td>
<td>92.25%</td>
</tr>
<tr>
<td>Workers compensation claims</td>
<td>16</td>
<td>16</td>
<td>18</td>
</tr>
<tr>
<td>General and auto liability claims</td>
<td>11</td>
<td>9</td>
<td>10</td>
</tr>
<tr>
<td>Personnel-related policy violation complaints...</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>External auditor recommendations</td>
<td>2</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Correcting journal entries (accuracy measure)</td>
<td>69</td>
<td>67</td>
<td>60</td>
</tr>
<tr>
<td>Number of public records requests</td>
<td>193</td>
<td>120</td>
<td>150</td>
</tr>
</tbody>
</table>
ADMINISTRATION

2021 Goals and Objectives

>> Be responsive in an expedient manner to our citizens.

>> Provide ethical reporting and advisory services to the Board of Aldermen and departments in their decision-making process.

>> Keep the Board of Aldermen informed of important community issues.

>> Ensure quality services are delivered to the citizens of Brentwood by recruiting, developing and retaining a skilled and effective workforce.

>> Communicate the importance of safety to all employees and attain a zero preventable accident/injury rate.

>> Provide support in these areas: legislative, policy implementation, budget development, strategic planning, economic development, communication, information technology, public safety, and legal service.

>> Continue to influence development patterns that will result in increased efficient delivery of core services, use of energy and resources, and demand for infrastructure.

>> Continue to monitor controls that have been established to eliminate the possibility of fraud.

>> Encourage and promote citywide professional development and training.

>> Optimize the technology infrastructure and capabilities to provide a reliable, agile and secure environment to ensure continuous improvement and readiness for future change.

>> Align technology initiatives to effectively integrate applications and technical solutions into organizational processes.

>> Work with other departments to help educate community members about sustainability.

Key Accomplishments

COMMUNICATIONS

• Coordinated all informational communications and City operational updates throughout COVID-19 pandemic.
• Ensured City’s customer service efforts remained as seamless as possible during City Hall renovation process and during closure of City Hall as a result of COVID-19 public health crisis.
• Led City’s participation in 2020 Green Business/Green Cities Challenge.
• Coordinated four electronics recycling events and four paper shredding events.
• Coordinated informational and educational communication efforts related to Proposition 1
• Produced City’s 2019 Annual Report.
• Published two Brentwood Bulletin newsletters.
• Managed City’s website and regularly updated content and site organization.
• Managed City’s social media accounts and YouTube channel.
• Worked with media outlets and media representatives to provide accurate and timely information to the public.
• Worked with video recording services vendor to record meetings in new locations during City Hall renovation.

INFORMATION TECHNOLOGY

• Implemented WebTrac and PayTrac to facilitate Parks & Recreation online registration and payment.
• Implemented IntelligTrac to improve Parks & Recreation reporting and data visualization.
• Continued Windows Operating System upgrades.
• Continued cybersecurity end-user awareness training.
• Implemented dash camera systems in all police vehicles.
• Implemented body-worn cameras for Police Department.
• Migrated Police Evidence Management system to new platform.
• Assisted with implementing Zoom video-conferencing for virtual meetings.
• Made audio and video upgrades to accommodate virtual meetings and support paperless agendas.
• Successfully migrated employees back to City Hall from other City facilities with minimal downtime.

The renovated lobby of City Hall features new furniture, historical photos and an eye-catching floor design outside the Council Chambers.
FIRE DEPARTMENT

MISSION: To prevent the loss of life and to control or reduce the loss of property by applying all our professional knowledge and resources to provide for the safety and security of the citizens of Brentwood; and the highest priority to provide the best fire and Emergency Medical Service to all citizens and visitors to our City.

Key Accomplishments

• Completed the ADA barrier mitigation project.
• Purchased and placed two new command vehicles into service.
• Purchased and placed a new inflatable rescue boat into service.
• Ordered a new ambulance.
• Continued improving health and wellness of fire department employees with implementation of a physical fitness policy and annual medical screenings from SSM Health.
• Increased special operations training (technical rescue - rope rescue, high angle rescue, trench rescue, and swift water rescue).
• Promoted two new Lieutenants and one Medical Officer.
• Hired two new employees.
• Received $104,000 in reimbursement from Missouri Ground Emergency Medical Transport program for Medicaid services rendered to Medicaid patients.

Key Data

Fire - Loss & Incident Types

Total calls were down by 569 calls in 2020 from 2019, which is approximately a 21.5% difference. Brentwood Fire Department responded to 32 structure fires in 2020, down from 33 structure fires in 2019. We had 5 structure fires in Brentwood in 2020, resulting in $482,866 of fire loss for the year. There were no fire deaths in 2020.

EMS Activity

EMS call volume decreased by 81 calls in 2019. All EMS responses begin as Advanced Life Support Level calls and are reclassified once fire crew arrives on scene. All EMS responses are at the Advanced Life Support Level.
FIRE DEPARTMENT

2021 Goals and Objectives

>> Continue improving employees’ overall health and wellness with implementation of a physical fitness policy and annual medical screenings from SSM Health.

>> Work toward lowering our recent ISO rating from a 3 to 2.

>> Improve knowledge and capabilities of management team through improved training and evaluations, to provide residents with leadership through catastrophic events such as natural disaster, civil unrest or major hazardous materials incidents.

>> Continue improving departmental operational readiness through additional training for emergency responses to flash flooding events, trench rescues, high angle rescues, swift water rescues, and hazardous materials incidents.

Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>2019 (Actual)</th>
<th>2020 (Actual)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Response time for priority EMS calls (dispatch receipt to arrival on scene)</td>
<td>Standard &lt;8 min. 4:44</td>
<td>Standard &lt;8 min. Estimated 4:36</td>
<td>Standard &lt;8 min. Estimated 4:40</td>
</tr>
<tr>
<td>Percentage of EMS responses where treatment is provided</td>
<td>58%</td>
<td>60%</td>
<td>59%</td>
</tr>
<tr>
<td>Percentage of cardiac arrest patients exhibiting pulse upon delivery to hospital</td>
<td>50%</td>
<td>0%</td>
<td>25%</td>
</tr>
<tr>
<td>Response time for Fire calls (dispatch receipt to arrival on scene)</td>
<td>Standard &lt;5 min. 4:41</td>
<td>Standard &lt;5 min. Estimated 4:36</td>
<td>Standard &lt;5 min. Estimated 4:38</td>
</tr>
</tbody>
</table>

Training

In 2020, COVID-19 had a direct effect on shared training. Fire crews were very limited to the number of hours they may participate in joint training due to COVID.

The department had to shut down shared training twice in 2020 due to mandates from St. Louis County to prevent exposure of crews to COVID.

In 2020, the Shared Training program achieved 5,827 cumulative hours of training for Brentwood Fire Department employees. This number is down from 2019, attributed to reduced training due to COVID restrictions. Employees trained on topics such as hazardous material emergencies, vehicle extrication, forcible entry, hose line advancement, fire behavior, apparatus pumping operations, foam applications, and driver training.

Technical rescue discipline training included topics such as rope rescue, high angle rescue, water rescue, confined space, and structural collapse.

Emergency medical training is part of the department’s monthly training program. Crews are responsible to complete EMS training on a regular basis so the department stays current on treatment methods and practices. EMS training is provided by SSM Health as a part of the Medical Direction agreement with SSM. All employees participate in these programs.
MUNICIPAL DIVISION COURT

MISSION: The Brentwood Municipal Division Court is committed to providing the independent and equitable administration of justice in an atmosphere focused on respect, community safety, and offender accountability.

Key Accomplishments

- Court Administrator received the designation of MACA Advanced Certified Court Administrator (MACCA) from the Missouri Association for Court Administration, which is the highest designation a court clerk can receive for professional growth and involvement in both local and state court associations.

- The Municipal Division Court and staff successfully weathered the COVID-19 pandemic in 2020 by following the orders of State, County and City officials and making necessary changes to protect staff and citizens. The Court successfully held online virtual dockets via Zoom in lieu of traditional in-person court dockets that were paused during the pandemic.

- Continued to migrate cases from the REJIS IMDSPlus docketing system to the State of Missouri’s docketing software, Show Me Court, as mandated by the Missouri Court and the Presiding Judge of St. Louis County.

- Met all required reporting deadlines:
  - Yearly – Court Certification of Substantial Compliance Form to the Missouri State Auditor Office
  - Yearly – Minimum Operating Standards Compliance Form, DWI Statistics Report and Continuing Legal Education Form from Municipal Judge to the Presiding Judge of St. Louis County, Circuit 21
  - Monthly – Municipal Division Summary Report to the Missouri Office of the Court Administrator and to the Brentwood City Administrator

- Continued as a participant in the Municourt.net website through REJIS, and YourSTLcourts.com. Show Me Court cases appear on Case.net through the State of Missouri. These websites are for citizen use and transparency. The Municipal Court also provides an online access terminal at the Violations Bureau.

The Court office and entry area were remodeled during the 2020 City Hall renovation project.
MUNICIPAL COURT
2021 Goals and Objectives

>> Preserve a professional and courteous environment.

>> Provide responsive, timely, and pertinent information to all stakeholders.

>> Promote staff training and professional development.

>> Closely monitor all financial accounts and records.

>> Maintain compliance with orders from the Missouri Supreme Court.

>> Follow directives from the Office of the State Court Administrator.

>> Maintain compliance with orders of the Presiding Judge of St. Louis County Circuit Court.

>> Continue to streamline the Violations Bureau and court room practices and procedures to achieve the most efficiency for both staff and citizens.

>> Continue to monitor and update the Judicial Department’s Policy and Procedures Manual.

Key Accomplishments

• Participated in the annual Better Family Life Amnesty Program, which helps individuals lift their arrest warrants at a reduced bond amount or no bond amount, as ordered by the Judge to resolve outstanding citations.

• Maintained certification in the Criminal Justice Information Systems (CJIS) through the Regional Justice Information Systems (REJIS) and Missouri State Highway Patrol (MSHP).

• Court Administrator and Deputy Court Administrator maintained their certification designations by achieving the necessary training hours as dictated by the Missouri Association for Court Administration.

• Court Administrator serves on executive board of Metropolitan St. Louis Association for Court Administrators (MSLACA) as Director of Membership and Scholarship.

• Deputy Court Clerk serves on MSLACA executive board as Historian and Website Coordinator.

• Staff successfully relocated the Brentwood Municipal Court office from the Brentwood Public Works building back to the remodeled City Hall with no disruption of service to citizens.

Performance Measures

<table>
<thead>
<tr>
<th>Municipal Court</th>
<th>2019 (Actual)</th>
<th>2020 (Actual)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td>New cases opened</td>
<td>1,003</td>
<td>1,010</td>
<td>1,200</td>
</tr>
<tr>
<td>Traffic Citations</td>
<td>656</td>
<td>754</td>
<td>932</td>
</tr>
<tr>
<td>Parking Citations</td>
<td>21</td>
<td>Included in Traffic Citations</td>
<td>Included in Traffic Citations</td>
</tr>
<tr>
<td>Non-traffic Citations</td>
<td>283</td>
<td>244</td>
<td>255</td>
</tr>
<tr>
<td>Housing Citations</td>
<td>3</td>
<td>12</td>
<td>13</td>
</tr>
</tbody>
</table>

Citation Volume

![Citation Volume Graph]
PARKS & RECREATION

MISSION: Provide exceptional spaces and opportunities for a sustainable future that best serves the evolving needs of our community.

Key Accomplishments

- Completed the Hanley Park Sports Corridor Project. The project has created an enhanced park-like atmosphere in Hanley Park.

- Received the Tree City USA Growth Award, recognizing higher levels of tree care by participating Tree City USA communities.

- The Brentwood Ice Rink’s Try Sled Hockey Event was featured in the 2020 Youth Sports Report published by the National Recreation and Parks Association (NRPA).

- Awarded $370,000 grant from the Municipal Park Grant Commission, to assist with the construction of a new pavilion and event lawn in Norm West Park.

- Received a Tree Resource Improvement and Maintenance (TRIM) Grant for $10,000. Used the funding to remove 16 trees along Russell Avenue that had been damaged during the MSD Project Clear project that was completed in 2019 and replant 30 new trees along the south side of Russell Avenue.

- Installed new ornamental fencing at Broughton Park, expanding the usable park space.

Key Data

- Ice Rink Rental revenue finished the year with a $24,061 (9.15%) increase over the budget estimation.

- 1,219 skaters participated in the Learn to Skate program, even with the COVID-19 challenges that included ice rink’s closure for 12 weeks, and class size limitations.

- Ice Rink Admissions revenue finished the year with a 21.18% increase over the budget estimation.

- Skate Rental revenue finished the year with a 1.6% increase over the budget estimation.

Parks & Recreation staff offered creative and innovative programs to keep community members connected with our parks during the COVID-19 pandemic.
PARKS & RECREATION
2021 Goals and Objectives

>> Revitalize the department and community after the pandemic ends.

>> Investigate sustainable practices to benefit both the department and the Brentwood community.

>> Continue to improve the health, diversity and tree quality of the Brentwood urban forest.

>> Begin two-year National Recreation and Park Association Accreditation process for department.

>> Continue marketing efforts for the department.

>> Seek alternative revenue sources for Norm West Park recreation projects.

Performance Measures

<table>
<thead>
<tr>
<th>Parks and Recreation</th>
<th>2019 (Actual)</th>
<th>2020 (Estimated)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage of acres properly maintained</td>
<td>77%</td>
<td>78%</td>
<td>79%</td>
</tr>
<tr>
<td>Percentage cost recovery of Brentwood Recreation Complex</td>
<td>85%</td>
<td>44%</td>
<td>61%</td>
</tr>
<tr>
<td>Operating revenue per capita</td>
<td>$138.73</td>
<td>$72.71</td>
<td>$111.53</td>
</tr>
<tr>
<td>Operating expenditures per capita</td>
<td>$308.28</td>
<td>$304.03</td>
<td>$341.05</td>
</tr>
<tr>
<td>Average annual training hours per full-time equivalent employee</td>
<td>28.97</td>
<td>25</td>
<td>27.5</td>
</tr>
</tbody>
</table>

Building Community

- Started a twice weekly drop-in Pickleball program at the renovated Hanley Sports Courts, averaging 26 people nightly.
- Hosted the Brentwood Ice Festival to benefit BackStoppers. The event featured skating, two shows with Circus Kaput, face painting, appearances from Blues mascot Louie, and Frozen’s Elsa and Anna. The event had a large Facebook reach of 31,300, with more than 1,300 people responding to the event page. The event’s 220 attendees raised $2,340, which was donated to BackStoppers.
- Participated in Feed the Masses, along with 18 other cities in St. Louis, collecting over 170 canned good and non-perishable food items.
- Designed and installed inspirational banners at the basketball and sand volleyball courts to encourage good sportsmanship while using public facilities.

COVID-19 Innovations

- Created a phased safe reopening plan for the city’s parks, facilities and programs.
- Created new programs, such as Candy Cane Hunt, to provide safe programming at the Brentwood Recreation Complex or bring programming to residents’ homes.
- Offered Brentwood Study Buddies, a supervised learning lab for kids grade K-5 which provided students with a safe place to conduct schoolwork while enjoying activities throughout the day.
- Created a Parents’ COVID-19 Survival Guide on the website with over 100 resources and activities for parents and children.
- Hosted sold-out Drive-In Theater event in Community Center parking lot, featured in media outlets.
- Provided online virtual programming to engage with the community.
- Created themed craft/activity boxes for families to complete at home.

The Ameren Missouri EV Charging Incentive covered half the total construction cost to install electric vehicle pedestal-mount charging stations at the Brentwood Recreation Complex.
PLANNING & DEVELOPMENT

MISSION: Deliver excellent customer service to Brentwood residents, businesses, the development community and other City departments by providing a one-stop shop for community development, land use planning, zoning, building code administration, code enforcement, floodplain management, and economic development services. Efficient execution of these services assists the City’s overall effort to maintain an exceptional quality of life for residents, attract commercial development, and protect private investment within the City.

Key Accomplishments

PUBLIC INITIATIVES

• Department played significant role in Brentwood Bound including assisting with land acquisition, depositions and court matters, reviewing site plans as it relates to Manchester Road improvements and the MC Zoning District, providing input in Phase I and II Design, and reviewing and issuing required floodplain development permits and demolition permits.

• Facilitated Community Development Block Grant FY 21 request and submitted grant application to St. Louis County.

• Inspectors completed building code training following the adoption of the 2018 International Code Council (ICC) suite of Building Codes and the 2017 National Electrical Code.

• Coordinated the review and adoption of a new stormwater management ordinance for infill development and implemented the plan review and permit process.

• Continued coordination with Metropolitan St. Louis Sewer District (MSD) on Project Clear Phase II and provided ongoing updates to elected officials.

• Evaluated department operations during COVID-19 pandemic; scheduled and oversaw virtual meetings of Planning & Zoning Commission, Board of Adjustment and Architectural Review Board, and made meeting documents more readily available to the public on City’s website. Additionally, developed a temporary occupancy permit program to respond to COVID-19.

ZONING CODE ENFORCEMENT

Zoning Code compliance continued to be completed in conjunction with building plan review, inspections and issuance of occupancy permits and business licenses. A dangerous building was demolished through persistent code enforcement. Staff sent approximately 370 voluntary compliance letters, and six required issuing a citation to have the violations abated.

Construction on a new hotel project (TownePlace Suites) progressed during 2020.
**PLANNING & DEVELOPMENT**

**2021 Goals and Objectives**

- Provide superior development application processing and permitting and inspection services.
- Improve the quality of department information provided to the public.
- Operate in a fiscally responsible manner.
- Attract and protect private investment in Brentwood.
- Promote economic development opportunities within the City of Brentwood.
- Promote professional growth and certification of all department employees.

**Performance Measures**

<table>
<thead>
<tr>
<th>Planning and Development</th>
<th>2019 (Actual)</th>
<th>2020 (Actual)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential occupancy permits processed</td>
<td>624</td>
<td>671</td>
<td>700</td>
</tr>
<tr>
<td>Value of residential renovation and new construction projects</td>
<td>$6,686,536</td>
<td>$6,947,808</td>
<td>$7,000,000</td>
</tr>
<tr>
<td>Value of commercial renovation and new construction projects</td>
<td>$13,624,641</td>
<td>$10,991,832</td>
<td>$12,000,000</td>
</tr>
</tbody>
</table>

**Key Accomplishments**

**PRIVATE INVESTMENTS**

- Conducted a total of 2,638 inspections: construction and occupancy inspections for infrastructure projects and the completion of numerous residential and commercial projects.
- Provided plan review services and issued 1,080 building permits including construction, electrical, plumbing, mechanical and fire permits.
- Provided housing inspection services as the department issued 671 residential occupancy permits.
- Staffed Planning & Zoning Commission and Site Plan Sub-Committee; processed site development plans and conditional use permits for five projects.
- Staffed the Board of Adjustment and processed seven variance requests for various area bulk requirements and conducted arbitration of the reimbursement of a sewer lateral repair.
- Staffed the Architectural Review Board and processed architectural review of nine new single-family residences and eighteen residential improvements.

**Residential Projects & Occupancy Permits**

Residents continue to invest in their properties within Brentwood. One tracking metric the department uses is the number of new homes and residential additions completed in the City each year.

The value of residential renovation and new construction projects rose from $6,686,536.00 in 2019 to $6,947,808.00 in 2020.

Residential occupancy permits reviewed and issued increased from 624 permits in 2019 to 671 permits in 2020. Each permit issued includes an inspection to ensure minimum housing standards are maintained within the City of Brentwood.
PLANNING & DEVELOPMENT

Key Data

Construction Permits

In 2020, the number of construction permits reviewed and issued by the Planning & Development Department increased substantially from 853 permits in 2019 to 1,080 permits in 2020.

The building permits issued by the department include all structural, plumbing, electrical, mechanical and fire permits. As in previous years, residential permits primarily are responsible for the increase in some permit categories, although in 2020 there was a slight increase in the number of commercial projects. Plumbing inspections continue to spike as a result of water main replacement projects completed by Missouri American Water Company and sewer projects by Metropolitan St. Louis Sewer District. Overall numbers for building, plumbing, electrical and mechanical permits show the strength of the residential and commercial markets in Brentwood. The number of building and construction inspections conducted annually continues to rise and totaled 2,638 inspections in 2020.

Facilities and Street Excavation Permits

We continue to see infrastructure investment within the City that is maintained by private utility companies and other government agencies. One way to track this is through the issuance of facilities permits and street excavation permits.

Facilities permits are required when any entity desires to perform work within right-of-way or place facilities on private property.

A facility is defined by City Code as a network or system, or any part thereof, used for providing or delivering a service and consisting of one or more lines, pipes, irrigation systems, wires, cables, fibers, conduit facilities, cabinets, poles, vaults, pedestals, boxes, appliances, antennas, transmitters, radios, towers, gates, meters, appurtenances or other equipment.
Sustainability: St. Louis Green Cities Challenge

Accomplishments

- Established a Sustainability Commission, approved by the Board of Aldermen.
- Planted 118 trees to help rebuild urban forest.
- Hosted four residential paper shredding events.
- Educated residents about proper curbside recycling, through social media, newsletters and website.
- Promoted Grow Solar St. Louis group-buy program.
- Added water-bottle filler at City Hall during building renovation; provided Brentwood-branded refillable bottles to all City employees and elected officials.
- Completed sports courts project with upgraded remote-controlled LED lights.
- Replaced all exterior park fixtures with high efficiency LED bulbs.
- Installed three solar-powered streetlights and two solar-powered, radar-enabled speed limit signs.
- Continued a woodland restoration project, eradicating invasive exotic plant species.

Innovations

- Hosted four electronics recycling drives.
- Worked with Missouri Community Forest Council, Forest ReLeaf of Missouri, Great Rivers Greenway and the Missouri Department of Conservation to connect residents to their urban forest, by attaching brightly colored “Trees Work” signs to trees throughout Brentwood, identifying the species and highlighting how the tree is an essential worker in the community.
- Arranged to install two Electric Vehicle Charging Stations at Recreation Complex.
- Brentwood Bound, the City’s major flood mitigation project, will remove structures in the floodway that have been subject to repetitive flood damage. Twelve flood-prone structures have been demolished and floodplain restoration is underway.

The City of Brentwood is committed to a focus on sustainability, and we are thrilled to participate in the 2020 Green Cities Challenge. The Brentwood Board of Aldermen launched a sustainability initiative in 2020 to help ensure a vibrant future for the Brentwood community. Each of our City departments is working to identify and incorporate sustainable practices into our operations.

David A. Dimmitt
Mayor, City of Brentwood
POLICE DEPARTMENT

MISSION: The Brentwood Police Department, in partnership with the community, is committed to the delivery of the highest quality public safety services with respect, fairness and compassion to all we serve.

Key Accomplishments

• Continued the success and growth of the Officer Safety Role Play Training process.
• Deployed seven new vehicles in the patrol fleet.
• Hired and established City Emergency Management Director.
• Deployed body-worn cameras for police officers.
• Deployed in-car camera system for patrol fleet.
• Reduced nighttime crime, including vehicle break-ins.
• Established police department participation in monthly Ward meetings for crime reporting.
• Continued participation in the regional Carjacking Task Force.
• Hired two new officers.
• Developed and implemented new bar-coding evidence tracking system to assure quality control in Police Department property room.

A Note from Major Hawkins

Burea of Community Policing Commander, Brentwood Police

One of our primary goals is low enforcement is keeping the community safe. There are many ways we enforce laws for the safety of the Brentwood Community, and traffic enforcement is one of the most critical. From speeding and running stop signs, to impaired vehicle safety functions, we have a duty to enforce the traffic laws of the city, county, and state.

Since COVID-19 made its ugly head, in early March, we have seen an enormous increase in pedestrian and other recreational traffic on our streets, sidewalks, and pathways. I have to say, it’s been refreshing to see children playing tag, catch, and frankly doing nothing outdoors! With so many people staying home, and school being cancelled, it’s not uncommon to see our residential streets packed with kids, families, or individuals enjoying the outdoors in a variety of ways.

Not surprisingly, the police department began receiving requests for additional traffic enforcement in our residential areas. In response to these requests, we’ve developed a rotating list of traffic enforcement areas within our residential neighborhoods, based solely on citizen complaints of dangerous traffic patterns. Additionally, we have deployed our speed trailer in areas of concern, as well as signs like these reminding drivers to slow down.

Roadway safety comes from many angles, so let’s explore just a few. Simply following the rules of the road is a great start, not just as a driver, but as a pedestrian or biker as well! For pedestrians and bikers alike, please follow the laws and help us keep you safe! Wear reflective clothing, stay on the sidewalk when walking or jogging, use the crosswalks provided, wear a helmet if using a bicycle, roller skates, scooter or Segway, and always assume drivers do not see you. Some people rely on the thought that pedestrians have the right of way, but it is equally the responsibility of pedestrians and drivers to maintain safety practices on our roads.

For parents, please ensure your children practice safety when playing outside, especially in or near the street. Play in groups, with adult supervision, look both ways, and don’t blindly run into the street after a ball.

Finally, if you have a traffic problem on your street, let us know immediately so we can help.

Please help us keep the Brentwood community safe and, as always, stay safe and healthy.

Talk with the Halk

We depend on you to help keep our streets safe.

A Coffee with a Cop event was held outside at Brentwood McDonald’s in October 2020.

Major Angela Hawkins launched a “Talk with the Halk” newsletter to provide tips and updates to the community.
POLICE DEPARTMENT
2021 Goals and Objectives

>> Wellness Program: Guide officers in wellness best practices including physical, psychological and emotional wellness; establish a comprehensive suicide prevention plan within robust wellness program.

>> Canine Program: Work with Brentwood Forward to develop program; develop General Order; identify and coordinate training for more than one handler.

>> Regional Information Sharing Group: Develop a regional group of investigators from local and federal agencies who share information to target violent criminals perpetrating vehicle-related crime in the region; coordinate with crime analysts and state and federal prosecutors.

>> Officer and Citizen Safety Role Play Training: Continue program with focus on tactics, de-escalation skills, weapons and tools proficiency; continue to stay up to date on national and local law enforcement events and incorporate lessons learned into training scenarios.

>> Policy Development: Continue to review and adopt best practices for all policies, particularly new technology such as the Body-Worn Camera Program; review high risk/low frequency policies annually for best practices.

Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>2019 (Actual)</th>
<th>2020 (Estimated)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dispatched Police Calls</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Police calls for service</td>
<td>16,777</td>
<td>14,731</td>
<td>15,660</td>
</tr>
<tr>
<td>resulting in a police unit</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>being dispatched</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Police-initiated actions in</td>
<td>7,611</td>
<td>4,721</td>
<td>7,705</td>
</tr>
<tr>
<td>the field resulting in a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>police unit making a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>contact, including all</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>traffic, person or</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>pedestrian stops</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Police-initiated actions in</td>
<td>1,180</td>
<td>1,270</td>
<td>1,212</td>
</tr>
<tr>
<td>the field resulting in a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>police unit making only a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>traffic stop</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a subset of the response</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>immediately above)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

BPD Launched Body-Worn Camera Program

The Brentwood Police Department has developed a culture of high-level customer service, fair and impartial policing, and use of force only when necessary. The officers’ actions are a matter of public record, and the department welcomes the opportunity for increased transparency through the use of body-worn cameras (BWCs). Brentwood Police Department’s body-worn camera program became fully operational in July 2020.

In early 2018, the Brentwood Police Department partnered with the Regional Justice Information Services (REJIS) and the United States Department of Justice’s Bureau of Justice Assistance (BJA) to begin a BWC program. Spearheading the program in Fall 2017, REJIS was awarded $350,000 in grant funding for the purchase of BWCs for participating police agencies within St. Louis County. This BJA grant award was one of the first to take a regional approach to BWC acquisition, rather than each agency filing for federal funds individually.

The result was the purchase and future deployment of 247 BWCs for seven participating St. Louis County Municipal Police Departments: Brentwood, Bellefontaine Neighbors, Clayton, Moline Acres, Richmond Heights, Town & Country, and University of Missouri-St. Louis PD.
PUBLIC WORKS

MISSION: To provide courteous and quality service for our residents and all City departments. We will strive to ensure that our streets, sidewalks, curbs and buildings are safe for public use; use trained staff and outside vendors for vehicle, building and sewer lateral maintenance in a viable and economical manner; keep our city streets clear and passable during all types of weather; preserve existing street pavements; improve obsolete street pavements and sidewalks; and maintain quality sanitation collections services as well as provide general information and awareness regarding Public Works services.

Key Accomplishments

- Completed more than 1,200 lateral feet of sidewalk replacements citywide using conventional methods of removal and replacement. Purchased a concrete planer to reduce slight vertical defects with sidewalk slabs to reduce the downtime associated with full-slab sidewalk replacements.

- Installed thermoplastic pavement markings on existing streets including Litzsinger Road, Strassner Drive and others, which included stop bars, crosswalk bars, and shoulder markings.

- Completed renovation work using outside contractors at City Hall. This work included improvements on the first floor, new garage doors on the former fire bays, window repairs at the library, ADA-compliant ramps on the west side of City Hall, and sidewalk improvements at the library entrance. Public Works and an outside contractor partnered on the renovation of the former Planning & Development offices to convert this area to offices for the City Administrator and Deputy City Clerk. Staff coordinated and assisted with installation of office furniture, artwork and moving relocated items back to the renovated areas.

- Monitored the Sewer Lateral Policy to ensure expenses were minimized. About 40 sewer laterals were repaired in 2020. The sewer lateral fund surplus generated was used to transfer funds back to the general fund and reduce the sewer lateral loan value.

- Received $5,000 grant from St. Louis Jefferson County Solid Waste District for purchase of recycling carts.

- Coordinated citywide installation of 20 decorative Ameren streetlights and three solar-powered streetlights.

Sanitation Collection in Tons
PUBLIC WORKS
2021 Goals and Objectives

>> Utilize new street and sidewalk inventories.
   - Determine, assess and prioritize street repair needs.
   - Develop action plan for asphalt preservation/sealant application of mill and overlay streets as needed.
   - Identify and prioritize street projects.
   - Develop action plan for sidewalk corrective action using both in-house and outside staff.

>> Improve recycling throughout the City.
   - Reject unacceptable materials placed for recycling and provide stickers to residents to inform what is unacceptable.
   - Encourage non-recyclers to join the City’s efforts through notifications and custom receptacles based on recycled quantities/space limitations.
   - Investigate and encourage citywide sustainability projects.

>> Revise the sewer lateral program to provide improved balance between revenues and expenses.
   - Monitor and report the financial conditions of the annual program; seek to reduce existing sewer lateral program debt.
   - Maintain sewer repair spreadsheets and costs per address.

>> Zero preventable accidents and injuries.
   - Continue employee safety training on all equipment and procedures.
   - All Public Works employees attend periodic safety meetings.
   - Use outside vendors to assist with training topics and help reduce injuries through educational information.

Performance Measures

<table>
<thead>
<tr>
<th>Public Works</th>
<th>2019 (Actual)</th>
<th>2020 (Actual)</th>
<th>2021 (Projected)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Streets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percentage of lane miles assessed as being in satisfactory or better condition</td>
<td>99%</td>
<td>99%</td>
<td>99.5%</td>
</tr>
<tr>
<td><strong>Sewer</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percentage of sewer lateral repairs at same residence</td>
<td>1%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Number of sewer lateral repairs</td>
<td>42</td>
<td>43</td>
<td>44</td>
</tr>
<tr>
<td>Number of sewer lateral cabling/cleaning</td>
<td>26</td>
<td>0*</td>
<td>0*</td>
</tr>
</tbody>
</table>

* cabling/cleaning discontinued in early 2019

Key Accomplishments

• Concluded preliminary design and land acquisitions phases for street lighting and sidewalk improvements for Rosalie Avenue from Brentwood Boulevard to Broughton Park trail system. Construction phase is planned for FY 2021.

• Purchased two new fleet vehicle replacements and completed the intergovernmental agreement with the City of Kirkwood to provide ad hoc vehicle repairs and vehicle replacement evaluations.

• For traffic calming purposes, staff purchased and installed two radar-enabled speed limit signs. Additionally, staff purchased and installed a speed cushion as a pilot program on Pine Avenue near Hatton Lane to reduce vehicle speeds.

• Collaborated with Parks & Recreation on the Surveying Services Request for Qualifications to select an engineering consultant.

Sidewalk improvements at Brentwood Public Library entrance
Unaudited Financial Report Fiscal Year 2020

CITY OF BRENTWOOD, MISSOURI
PRELIMINARY COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
ALL GOVERNMENTAL FUND TYPES
FOR THE PERIOD ENDED DECEMBER 31, 2020

<table>
<thead>
<tr>
<th>FUNDS</th>
<th>GENERAL</th>
<th>LIBRARY</th>
<th>CAPITAL IMPROVEMENTS</th>
<th>ECONOMIC DEVELOPMENT</th>
<th>STORM WATER AND PARK IMPROVEMENTS</th>
<th>SEWER IMPROVEMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>REVENUES</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taxes</td>
<td>9,243,077</td>
<td>917,769</td>
<td>2,601,938</td>
<td>2,468,025</td>
<td>3,066,357</td>
<td>-</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>1,911,094</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Intergovernment</td>
<td>339,426</td>
<td>10,828</td>
<td>25,817</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Charges for Services</td>
<td>315,897</td>
<td>2,494</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Fines and Forfeitures</td>
<td>38,649</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Investment Income</td>
<td>9,206</td>
<td>2,290</td>
<td>7,564</td>
<td>-</td>
<td>-</td>
<td>145,823</td>
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<tr>
<td>Assessments</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>111,945</td>
<td>401</td>
<td>8,225</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TOTAL REVENUES</td>
<td>11,989,294</td>
<td>933,782</td>
<td>2,643,544</td>
<td>2,468,055</td>
<td>4,857,811</td>
<td>145,823</td>
</tr>
</tbody>
</table>

| EXPENDITURES               |         |         |                       |                      |                                    |                     |
| Administration            | 844,922  | -       | -                     | -                    | -                                  | -                   |
| Police                    | 3,459,496 | -       | -                     | -                    | -                                  | -                   |
| Fire                      | 2,472,047 | -       | -                     | -                    | -                                  | -                   |
| Street                    | 1,390,502 | -       | -                     | -                    | -                                  | -                   |
| Sanitation                | 627,955  | -       | -                     | -                    | -                                  | -                   |
| Planning & Development    | 455,918  | -       | -                     | -                    | -                                  | -                   |
| Storm Water, Parks and Recreation | - | - | - | - | 2,199,533 | - |
| Community Services        | 59,415   | -       | -                     | -                    | -                                  | -                   |
| Legislative               | 106,042  | -       | -                     | -                    | -                                  | -                   |
| Judicial                  | 175,216  | -       | -                     | -                    | -                                  | -                   |
| Municipal Operations      | 1,869,417 | -       | -                     | -                    | -                                  | -                   |
| Library                   | -        | 589,600 | -                     | -                    | -                                  | -                   |
| Sewer Lateral             | -        | -       | -                     | -                    | -                                  | 132,178             |
| Capital Outlay            | -        | -       | 1,852,917             | -                    | -                                  | 15,453,413          |
| TOTAL EXPENDITURES        | 11,460,930 | 589,600 | 1,852,917             | -                    | -                                  | 17,652,986          |
| Transfer in (out)         | 164,635  | -       | 184,635               | -                    | -                                  | (20,000)            |

| DEBT SERVICE              |         |         |                       |                      |                                    |                     |
| Principal retirement      | -        | 33,600  | 201,858               | 455,000              | -                                  | -                   |
| Interest and fiscal charges | -   | 4,112   | 152,473               | 744,449              | 1,651,499                          | -                   |
| TOTAL DEBT SERVICE        | -        | 37,712  | 354,331               | 1,199,449            | 2,441,499                          | -                   |
| GRAND TOTAL EXPENDITURES  | 11,460,930 | 627,312 | 2,207,248             | 1,199,449            | 20,094,485                         | 132,178             |
| EXCESS REVENUES OVER (UNDER) EXPENSES | 363,729 | 306,470 | 620,931               | 1,268,606            | (15,236,674)                       | (6,355)             |
| OTHER FINANCING SOURCES/USES | -     | -       | -                     | -                    | -                                  | -                   |
| FUND BALANCES JANUARY 1, 2020 | 5,321,741 | 1,804,279 | 4,223,621             | -                    | 60,341,466                         | 89,220              |
| FUND BALANCES DECEMBER 31, 2020 | 5,685,470 | 2,110,749 | 4,844,552             | 1,268,606            | 45,104,792                         | 82,865              |